Translation

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# **Summary of Consolidated Financial Results** for the Year Ended March 31, 2022 (Based on Japanese GAAP)

May 9, 2022

| Company name:   | FUSO CHEMICAL CO., LTD.                  |               |                            |
|---|--|---------------|----------------------------|
| Stock exchange listing:                                     | Tokyo                                    |               |                            |
| Stock code:   | 4368 URL https://fusokk.co.jp            |               |                            |
| Representative:   | Representative Director & President      | Shinichi Sug  | ita                        |
| Inquiries:  | Executive Officer,                       | Hiroyuki Ito  | TEL 03-3639-6311           |
| inquiries.  | Division Manager of Administration Divis | sion          | TEL 05-5057-0511           |
| Scheduled date of ordin                                     | ary general meeting of shareholders:     | June 24, 2022 | 2                          |
| Scheduled date to file S                                    | ecurities Report:                        | June 27, 202  | 2                          |
| Scheduled date to commence dividend payments:               |  | June 27, 202  | 2                          |
| Preparation of supplementary material on financial results: |  | No            |                            |
| Holding of financial results meeting:                       |  | Yes (for      | r institutional investors) |

(Amounts less than one million yen are rounded down)

1. Consolidated financial results for the year ended March 31, 2022 (from April 1, 2021 to March 31, 2022)

| (1) Consolidated operating results Percentages indicate year-on-year |                 |      |                  |      |                 |      |   |       |
|--|-----------------|------|------------------|------|-----------------|------|---|-------|
|  | Net sales       |      | Operating profit |      | Ordinary profit |      | Profit attributable to owners of parent |       |
|  | Millions of yen | %    | Millions of yen  | %    | Millions of yen | %    | Millions of yen                         | %     |
| Year ended March 31, 2022  | 55,760          | 32.1 | 15,034           | 56.1 | 15,509          | 59.1 | 10,890                                  | 60.0  |
| Year ended March 31, 2021  | 42,209          | 2.2  | 9,632            | 9.1  | 9,746           | 8.8  | 6,808                                   | (2.9) |

Note: Comprehensive income Year ended March 31, 2022

Year ended March 31, 2021

¥7,517 million [14.2%]

¥12,070 million [60.6%]

|                           | Earnings per share | Diluted earnings per<br>share | Profit attributable to<br>owners of<br>parent/equity | Ordinary profit/total assets | Operating profit/net sales |
|---------------------------|--------------------|-------------------------------|--|------------------------------|----------------------------|
|                           | Yen                | Yen                           | %  | %                            | %                          |
| Year ended March 31, 2022 | 308.08             | -                             | 15.4   | 18.5                         | 27.0                       |
| Year ended March 31, 2021 | 191.75             | -                             | 10.8   | 13.4                         | 22.8                       |

Reference: Share of loss (profit) of entities accounted for using equity method

Year ended March 31, 2022 Year ended March 31, 2021

¥- million

Operating profit before depreciation and amortization (Consolidated operating profit + depreciation and amortization)

Year ended March 31, 2022

Year ended March 31, 2021

¥19,488 million [32.9%] ¥14,659 million [9.7%]

(2) Consolidated financial position

|  | Total assets    | Net assets      | Equity ratio | Net assets per share |  |  |
|--|-----------------|-----------------|--------------|----------------------|--|--|
|  | Millions of yen | Millions of yen | %            | Yen                  |  |  |
| As of March 31, 2022                                   | 92,009          | 75,303          | 81.8         | 2,136.65             |  |  |
| As of March 31, 2021                                   | 76,032          | 66,169          | 87.0         | 1,863.74             |  |  |
| Reference: Equity As of March 31, 2022 ¥75,303 million |                 |                 |              |                      |  |  |

Reference: Equity

As of March 31, 2021

¥75,303 million ¥66.169 million

(3) Consolidated cash flows

|                           | Cash flows from      | Cash flows from      | Cash flows from      | Cash and cash equivalents |
|---------------------------|----------------------|----------------------|----------------------|---------------------------|
|                           | operating activities | investing activities | financing activities | at end of period          |
|                           | Millions of yen      | Millions of yen      | Millions of yen      | Millions of yen           |
| Year ended March 31, 2022 | 10,199               | (9,375)              | (2,882)              | 23,460                    |
| Year ended March 31, 2021 | 12,820               | (2,620)              | (1,639)              | 24,835                    |

¥- million

#### 2. Cash dividends

| Annual dividends per share               |                 |                 |                 |                 |       | Total cash        | Dividend payout      | Ratio of dividends<br>to net assets |
|--|-----------------|-----------------|-----------------|-----------------|-------|-------------------|----------------------|-------------------------------------|
|  | 1st quarter-end | 2nd quarter-end | 3rd quarter-end | Fiscal year-end | Total | dividends (Total) | ratio (Consolidated) | (Consolidated)                      |
|  | Yen             | Yen             | Yen             | Yen             | Yen   | Millions of yen   | %                    | %                                   |
| Year ended March 31, 2021                | -               | 23.00           | -               | 25.00           | 48.00 | 1,704             | 25.0                 | 2.7                                 |
| Year ended March 31, 2022                | -               | 25.00           | -               | 30.00           | 55.00 | 1,938             | 17.9                 | 2.7                                 |
| Year ending March 31, 2023<br>(Forecast) | -               | 30.00           | -               | 30.00           | 60.00 |                   | 19.6                 |                                     |

3. Forecast of consolidated financial results for the year ending March 31, 2023 (from April 1, 2022 to March 31, 2023)

| Percentages indicate year-on-year changes |                            |      |                  |      |                  |      |                       |       |                                  |  |                    |
|---|----------------------------|------|------------------|------|------------------|------|-----------------------|-------|----------------------------------|--|--------------------|
|   | Net sales Operating profit |      | Operating profit |      | Operating profit |      | ng profit Ordinary pr |       | Profit attributa<br>owners of pa |  | Earnings per share |
|   | Millions of yen            | %    | Millions of yen  | %    | Millions of yen  | %    | Millions of yen       | %     | Yen                              |  |                    |
| Six months ending<br>September 30, 2022   | 33,900                     | 34.7 | 7,850            | 22.2 | 7,880            | 21.6 | 5,400                 | 20.3  | 153.21                           |  |                    |
| Full year                                 | 66,200                     | 18.7 | 15,650           | 4.1  | 15,700           | 1.2  | 10,800                | (0.8) | 306.43                           |  |                    |

¥20,350 million [4.4%]

No

Reference: Operating profit before depreciation and amortization (Consolidated operating profit + depreciation and amortization)

First half (cumulative) ¥9,970 million [16.6%] Full year

### 4. Notes

(1) Changes in significant subsidiaries during the year ended March 31, 2022

(changes in specified subsidiaries resulting in the change in scope of consolidation):

| (2) Changes in accounting policies, changes in accounting estimates, and restatement of prior period financial statements |     |  |  |  |  |
|---|-----|--|--|--|--|
| Changes in accounting policies due to revisions to accounting standards and other regulations:                            | Yes |  |  |  |  |
| Changes in accounting policies due to other reasons:  | No  |  |  |  |  |
| Changes in accounting estimates:  | No  |  |  |  |  |
| Restatement of prior period financial statements:   | No  |  |  |  |  |

#### (3) Number of issued shares (common shares)

Total number of issued shares at the end of the period (including treasury shares)

| As of March 31, 2022                               | 35,511,000 shares                          | As of March 31, 2021      | 35,511,000 shares |  |  |  |  |  |  |
|--|--|---------------------------|-------------------|--|--|--|--|--|--|
| Number of treasury shares at the end of the period |  |                           |                   |  |  |  |  |  |  |
| As of March 31, 2022                               | 267,425 shares                             | As of March 31, 2021      | 7,383 shares      |  |  |  |  |  |  |
| Average number of shares during the perio          | Average number of shares during the period |                           |                   |  |  |  |  |  |  |
| Year ended March 31, 2022                          | 35,348,305 shares                          | Year ended March 31, 2021 | 35,503,618 shares |  |  |  |  |  |  |

#### Reference: Summary of non-consolidated financial results

### 1. Non-consolidated financial results for the year ended March 31, 2022 (from April 1, 2021 to March 31, 2022)

| (1)Non-consolidated operating result | Percenta        | iges indi | cate year-on-year c | changes |                 |      |                 |      |
|--------------------------------------|-----------------|-----------|---------------------|---------|-----------------|------|-----------------|------|
|                                      | Net sales       |           | Operating profit    |         | Ordinary profit |      | Profit          |      |
|                                      | Millions of yen | %         | Millions of yen     | %       | Millions of yen | %    | Millions of yen | %    |
| Year ended March 31, 2022            | 46,166          | 30.4      | 12,288              | 58.5    | 13,970          | 51.5 | 10,162          | 50.0 |
| Year ended March 31, 2021            | 35,412          | 4.0       | 7,754               | 16.5    | 9,222           | 13.7 | 6,776           | 0.6  |

|                           | Earnings per share | Diluted earnings per<br>share |
|---------------------------|--------------------|-------------------------------|
|                           | Yen                | Yen                           |
| Year ended March 31, 2022 | 287.48             | -                             |
| Year ended March 31, 2021 | 190.88             | -                             |

(2) Non-consolidated financial position

|  | Total assets    | Net assets      | Equity ratio | Net assets per share |  |  |
|--|-----------------|-----------------|--------------|----------------------|--|--|
|  | Millions of yen | Millions of yen | %            | Yen                  |  |  |
| As of March 31, 2022                                   | 84,011          | 67,427          | 80.3         | 1,913.17             |  |  |
| As of March 31, 2021                                   | 69,678          | 60,245          | 86.5         | 1,696.88             |  |  |
| Reference: Equity As of March 31, 2022 ¥67,427 million |                 |                 |              |                      |  |  |

шу As of March 31, 2021 ¥60,245 million

\* Financial results reports are exempt from audit conducted by certified public accountants or an audit corporation.

\* Explanation of proper use of financial results forecast, and other special matters

(Caution concerning forward-looking statements)

The forward-looking statements, including the financial results forecast shown in this document, are based on information currently available to the Company and on certain assumptions deemed to be reasonable by the Company. As such, they do not constitute guarantees by the Company of future performance. Actual performance and other results may also differ materially due to various factors.

# **Consolidated financial statements**

**Consolidated balance sheets** 

|  | As of March 31, 2021 | As of March 31, 2022 |
|--|----------------------|----------------------|
| Assets                                 | As of Match 31, 2021 | As of March 51, 2022 |
| Current assets                         |                      |                      |
| Cash and deposits                      | 25,594,582           | 24,236,473           |
| Notes and accounts receivable - trade  | 10,546,322           | 14,886,764           |
| Securities                             | 111,938              | 123,756              |
| Merchandise and finished goods         | 6,390,775            | 7,972,496            |
| Work in process                        | 482,774              | 764,836              |
| Raw materials and supplies             | 1,667,693            | 3,240,909            |
| Other                                  | 346,171              | 866,980              |
| Allowance for doubtful accounts        | (9,027)              | (14,013              |
| Total current assets                   | 45,131,230           | 52,078,203           |
| Non-current assets                     | - , - ,              | - ,,                 |
| Property, plant and equipment          |                      |                      |
| Buildings and structures               | 20,104,833           | 20,788,477           |
| Accumulated depreciation               | (10,081,960)         | (11,137,413          |
| Buildings and structures, net          | 10,022,872           | 9,651,063            |
| Machinery, equipment and vehicles      | 32,784,949           | 34,369,808           |
| Accumulated depreciation               | (24,667,093)         | (27,320,329          |
| Machinery, equipment and vehicles, net | 8,117,855            | 7,049,478            |
| Land                                   | 6,891,883            | 6,902,935            |
| Construction in progress               | 453,627              | 11,247,687           |
| Other                                  | 3,094,377            | 3,272,118            |
| Accumulated depreciation               | (2,656,376)          | (2,832,696           |
| Other, net                             | 438,001              | 439,421              |
| Total property, plant and equipment    | 25,924,241           | 35,290,587           |
| Intangible assets                      | 2,186,540            | 1,904,627            |
| Investments and other assets           |                      |                      |
| Investment securities                  | 1,161,405            | 1,030,246            |
| Long-term prepaid expenses             | 225,426              | 492,355              |
| Deferred tax assets                    | 1,113,889            | 910,570              |
| Retirement benefit asset               | 115,077              | 121,063              |
| Other                                  | 174,615              | 181,848              |
| Allowance for doubtful accounts        | (0)                  | (0                   |
| Total investments and other assets     | 2,790,414            | 2,736,084            |
| Total non-current assets               | 30,901,196           | 39,931,299           |
| Total assets                           | 76,032,427           | 92,009,502           |

|  |                      | (Thousands of yen)   |
|--|----------------------|----------------------|
|  | As of March 31, 2021 | As of March 31, 2022 |
| Liabilities  |                      |                      |
| Current liabilities                                      |                      |                      |
| Notes and accounts payable - trade                       | 2,027,968            | 3,039,10             |
| Accounts payable - other                                 | 1,495,871            | 1,883,76             |
| Accounts payable - facilities                            | 1,067,563            | 4,900,79             |
| Income taxes payable                                     | 1,588,545            | 3,219,78             |
| Provision for bonuses                                    | 644,980              | 628,51               |
| Provision for bonuses for directors (and other officers) | 54,360               | 65,60                |
| Provision for repairs                                    | 327,865              | 373,51               |
| Other  | 629,105              | 556,31               |
| Total current liabilities                                | 7,836,259            | 14,667,40            |
| Non-current liabilities                                  |                      |                      |
| Deferred tax liabilities                                 | 178,135              | 187,18               |
| Retirement benefit liability                             | 1,534,544            | 1,555,89             |
| Asset retirement obligations                             | 8,289                | 8,28                 |
| Long-term accounts payable - facilities                  | 196,952              | 182,18               |
| Other  | 108,657              | 105,20               |
| Total non-current liabilities                            | 2,026,579            | 2,038,75             |
| Total liabilities  | 9,862,838            | 16,706,15            |
| Net assets   |                      |                      |
| Shareholders' equity                                     |                      |                      |
| Share capital  | 4,334,047            | 4,334,04             |
| Capital surplus  | 4,820,722            | 4,820,72             |
| Retained earnings  | 55,121,274           | 64,183,18            |
| Treasury shares  | (4,771)              | (1,112,56            |
| Total shareholders' equity                               | 64,271,272           | 72,225,39            |
| Accumulated other comprehensive income                   |                      |                      |
| Valuation difference on available-for-sale securities    | 475,600              | 421,13               |
| Deferred gains or losses on hedges                       | 16,513               | 25,10                |
| Foreign currency translation adjustment                  | 1,406,202            | 2,631,71             |
| Total accumulated other comprehensive income             | 1,898,315            | 3,077,95             |
| Total net assets   | 66,169,588           | 75,303,34            |
| Total liabilities and net assets                         | 76,032,427           | 92,009,50            |

|  |                   | (Thousands of yen) |
|--|-------------------|--------------------|
|  | Fiscal year ended | Fiscal year ended  |
|  | March 31, 2021    | March 31, 2022     |
| Net sales                                      | 42,209,380        | 55,760,482         |
| Cost of sales                                  | 25,861,584        | 32,679,133         |
| Gross profit                                   | 16,347,796        | 23,081,348         |
| Selling, general and administrative expenses   | 6,715,583         | 8,046,587          |
| Operating profit                               | 9,632,212         | 15,034,761         |
| Non-operating income                           |                   |                    |
| Interest income                                | 20,391            | 16,913             |
| Dividend income                                | 25,412            | 30,855             |
| Commission income                              | 9,958             | 10,379             |
| Rental income                                  | 13,663            | 11,188             |
| Foreign exchange gains                         | 45,132            | 404,787            |
| Other  | 9,245             | 7,616              |
| Total non-operating income                     | 123,804           | 481,741            |
| Non-operating expenses                         |                   |                    |
| Commission expenses                            | 1,600             | -                  |
| Depreciation                                   | 2,598             | 2,633              |
| Loss on investments in investment partnerships | 4,099             | 3,251              |
| Other  | 1,270             | 996                |
| Total non-operating expenses                   | 9,567             | 6,882              |
| Ordinary profit                                | 9,746,449         | 15,509,619         |
| Extraordinary income                           |                   |                    |
| Gain on sale of non-current assets             | 93                | 1,105              |
| Gain on sale of investment securities          | _                 | 226,065            |
| Gain on sale of membership                     | -                 | 272                |
| Insurance claim income                         | 475               | -                  |
| Subsidy income                                 | 12,715            | -                  |
| Total extraordinary income                     | 13,284            | 227,444            |
| Extraordinary losses                           |                   |                    |
| Loss on sale of non-current assets             | 3                 | 1,497              |
| Loss on retirement of non-current assets       | 30,166            | 21,654             |
| Total extraordinary losses                     | 30,169            | 23,151             |
| Profit before income taxes                     | 9,729,563         | 15,713,912         |
| Income taxes - current                         | 2,751,606         | 4,591,612          |
| Income taxes - deferred                        | 169,877           | 231,904            |
| Total income taxes                             | 2,921,483         | 4,823,517          |
| Profit   | 6,808,079         | 10,890,394         |
| Profit attributable to owners of parent        | 6,808,079         | 10,890,394         |

### Consolidated statements of income and consolidated statements of comprehensive income Consolidated statements of income

## Consolidated statements of comprehensive income

|   |                   | (Thousands of yen) |
|---|-------------------|--------------------|
|   | Fiscal year ended | Fiscal year ended  |
|   | March 31, 2021    | March 31, 2022     |
| Profit  | 6,808,079         | 10,890,394         |
| Other comprehensive income                            |                   |                    |
| Valuation difference on available-for-sale securities | 142,217           | (54,462)           |
| Deferred gains or losses on hedges                    | 14,623            | 8,594              |
| Foreign currency translation adjustment               | 552,785           | 1,225,509          |
| Total other comprehensive income                      | 709,626           | 1,179,641          |
| Comprehensive income                                  | 7,517,706         | 12,070,036         |
| Comprehensive income attributable to                  |                   |                    |
| Comprehensive income attributable to owners of parent | 7,517,706         | 12,070,036         |
| Comprehensive income attributable to non-controlling  |                   |                    |
| interests   | —                 | =                  |

## Consolidated statements of changes in equity

Fiscal year ended March 31, 2021

(Thousands of yen)

|  | Shareholders' equity |                 |                   |                 |                               |  |
|--|----------------------|-----------------|-------------------|-----------------|-------------------------------|--|
|  | Share capital        | Capital surplus | Retained earnings | Treasury shares | Total shareholders'<br>equity |  |
| Balance at beginning of period                             | 4,334,047            | 4,820,722       | 49,950,515        | (4,694)         | 59,100,590                    |  |
| Cumulative effects of<br>changes in accounting<br>policies |                      |                 |                   |                 |                               |  |
| Restated balance   | 4,334,047            | 4,820,722       | 49,950,515        | (4,694)         | 59,100,590                    |  |
| Changes during period                                      |                      |                 |                   |                 |                               |  |
| Dividends of surplus                                       |                      |                 | (1,633,166)       |                 | (1,633,166)                   |  |
| Profit attributable to owners of parent                    |                      |                 | 6,808,079         |                 | 6,808,079                     |  |
| Purchase of treasury shares                                |                      |                 |                   | (76)            | (76)                          |  |
| Other  |                      |                 | (4,153)           |                 | (4,153)                       |  |
| Net changes in items other than shareholders' equity       |                      |                 |                   |                 |                               |  |
| Total changes during period                                | _                    | _               | 5,170,759         | (76)            | 5,170,682                     |  |
| Balance at end of period                                   | 4,334,047            | 4,820,722       | 55,121,274        | (4,771)         | 64,271,272                    |  |

|  |  | Accumulated other co                  | mulated other comprehensive income            |   |                              |                  |
|--|--|---------------------------------------|---|---|------------------------------|------------------|
|  | Valuation<br>difference on<br>available-for-sale<br>securities | Deferred gains or<br>losses on hedges | Foreign currency<br>translation<br>adjustment | Total accumulated<br>other<br>comprehensive<br>income | Non-controlling<br>interests | Total net assets |
| Balance at beginning of period                             | 333,382  | 1,889                                 | 853,416                                       | 1,188,688   | _                            | 60,289,279       |
| Cumulative effects of<br>changes in accounting<br>policies |  |                                       |   |   |                              |                  |
| Restated balance   | 333,382  | 1,889                                 | 853,416                                       | 1,188,688   | -                            | 60,289,279       |
| Changes during period                                      |  |                                       |   |   |                              |                  |
| Dividends of surplus                                       |  |                                       |   |   |                              | (1,633,166)      |
| Profit attributable to owners<br>of parent                 |  |                                       |   |   |                              | 6,808,079        |
| Purchase of treasury shares                                |  |                                       |   |   |                              | (76)             |
| Other  |  |                                       |   |   |                              | (4,153)          |
| Net changes in items other than shareholders' equity       | 142,217  | 14,623                                | 552,785                                       | 709,626   |                              | 709,626          |
| Total changes during period                                | 142,217  | 14,623                                | 552,785                                       | 709,626   | _                            | 5,880,309        |
| Balance at end of period                                   | 475,600  | 16,513                                | 1,406,202                                     | 1,898,315   | l                            | 66,169,588       |

### Fiscal year ended March 31, 2022

(Thousands of yen)

|  | Shareholders' equity |                 |                   |                 |                               |  |
|--|----------------------|-----------------|-------------------|-----------------|-------------------------------|--|
|  | Share capital        | Capital surplus | Retained earnings | Treasury shares | Total shareholders'<br>equity |  |
| Balance at beginning of period                             | 4,334,047            | 4,820,722       | 55,121,274        | (4,771)         | 64,271,272                    |  |
| Cumulative effects of<br>changes in accounting<br>policies |                      |                 | (55,857)          |                 | (55,857)                      |  |
| Restated balance   | 4,334,047            | 4,820,722       | 55,065,416        | (4,771)         | 64,215,415                    |  |
| Changes during period                                      |                      |                 |                   |                 |                               |  |
| Dividends of surplus                                       |                      |                 | (1,768,679)       |                 | (1,768,679)                   |  |
| Profit attributable to owners of parent                    |                      |                 | 10,890,394        |                 | 10,890,394                    |  |
| Purchase of treasury shares                                |                      |                 |                   | (1,107,790)     | (1,107,790)                   |  |
| Other  |                      |                 | (3,948)           |                 | (3,948)                       |  |
| Net changes in items other<br>than shareholders' equity    |                      |                 |                   |                 |                               |  |
| Total changes during period                                | _                    | _               | 9,117,766         | (1,107,790)     | 8,009,976                     |  |
| Balance at end of period                                   | 4,334,047            | 4,820,722       | 64,183,183        | (1,112,561)     | 72,225,391                    |  |

|  |  | Accumulated other co                  | omprehensive incom                            | e   |                              |                  |  |
|--|--|---------------------------------------|---|---|------------------------------|------------------|--|
|  | Valuation<br>difference on<br>available-for-sale<br>securities | Deferred gains or<br>losses on hedges | Foreign currency<br>translation<br>adjustment | Total accumulated<br>other<br>comprehensive<br>income | Non-controlling<br>interests | Total net assets |  |
| Balance at beginning of period                             | 475,600  | 16,513                                | 1,406,202                                     | 1,898,315   | _                            | 66,169,588       |  |
| Cumulative effects of<br>changes in accounting<br>policies |  |                                       |   |   |                              | (55,857)         |  |
| Restated balance   | 475,600  | 16,513                                | 1,406,202                                     | 1,898,315   | _                            | 66,113,731       |  |
| Changes during period                                      |  |                                       |   |   |                              |                  |  |
| Dividends of surplus                                       |  |                                       |   |   |                              | (1,768,679)      |  |
| Profit attributable to owners<br>of parent                 |  |                                       |   |   |                              | 10,890,394       |  |
| Purchase of treasury shares                                |  |                                       |   |   |                              | (1,107,790)      |  |
| Other  |  |                                       |   |   |                              | (3,948)          |  |
| Net changes in items other than shareholders' equity       | (54,462)   | 8,594                                 | 1,225,509                                     | 1,179,641   |                              | 1,179,641        |  |
| Total changes during period                                | (54,462)   | 8,594                                 | 1,225,509                                     | 1,179,641   | _                            | 9,189,617        |  |
| Balance at end of period                                   | 421,137  | 25,107                                | 2,631,711                                     | 3,077,957   | _                            | 75,303,348       |  |

### Consolidated statements of cash flows

|   |                   | (Thousands of yen) |
|---|-------------------|--------------------|
|   | Fiscal year ended | Fiscal year ended  |
|   | March 31, 2021    | March 31, 2022     |
| Cash flows from operating activities  |                   |                    |
| Profit before income taxes  | 9,729,563         | 15,713,912         |
| Depreciation  | 5,027,035         | 4,453,399          |
| Increase (decrease) in allowance for doubtful accounts                          | 228               | 3,822              |
| Increase (decrease) in provision for bonuses                                    | 96,851            | (20,071            |
| Increase (decrease) in provision for bonuses for directors (and other officers) | (29,080)          | 11,240             |
| Increase (decrease) in retirement benefit liability                             | (140,105)         | 15,222             |
| Increase (decrease) in provision for repairs                                    | 47,314            | 45,649             |
| Interest and dividend income  | (45,804)          | (47,769            |
| Foreign exchange losses (gains)   | (51,553)          | (363,397           |
| Loss (gain) on sale of non-current assets                                       | (90)              | 391                |
| Loss on retirement of non-current assets  | 30,166            | 21,654             |
| Loss (gain) on sale of investment securities                                    | -                 | (226,065           |
| Loss (gain) on sale of membership   | -                 | (272               |
| Loss (gain) on investments in investment partnerships                           | 4,099             | 3,251              |
| Insurance claim income  | (475)             | -                  |
| Subsidy income  | (12,715)          | -                  |
| Decrease (increase) in trade receivables  | (154,518)         | (4,125,619         |
| Decrease (increase) in inventories  | (271,816)         | (2,976,352         |
| Increase (decrease) in trade payables   | (82,539)          | 907,943            |
| Increase (decrease) in accounts payable - other                                 | 212,662           | 400,244            |
| Other, net  | 504,537           | (631,033           |
| Subtotal  | 14,863,760        | 13,186,148         |
| Interest and dividends received   | 51,760            | 48,038             |
| Proceeds from insurance income  | 475               | -                  |
| Subsidies received  | 12,715            | -                  |
| Income taxes (paid) refund  | (2,108,160)       | (3,035,124         |
| Net cash provided by (used in) operating activities                             | 12,820,551        | 10,199,062         |
| Cash flows from investing activities  |                   |                    |
| Payments into time deposits   | (1,046,504)       | (1,499,564         |
| Proceeds from withdrawal of time deposits                                       | 723,358           | 1,548,124          |
| Purchase of securities  | (214,241)         | (113,503           |
| Proceeds from sale of securities  | 202,574           | 113,503            |
| Purchase of property, plant and equipment                                       | (1,817,592)       | (9,225,803         |
| Proceeds from sale of property, plant and equipment                             | 111               | 1,465              |
| Purchase of intangible assets   | (396,574)         | (395,869           |
| Purchase of investment securities   | (58,413)          | (60,621            |
| Proceeds from sale of investment securities                                     | _                 | 291,800            |
| Proceeds from collection of long-term loans receivable                          | 59                | 0                  |
| Other, net  | (12,797)          | (34,562            |
| Net cash provided by (used in) investing activities                             | (2,620,018)       | (9,375,030         |

|   |                   | (Thousands of yen) |
|---|-------------------|--------------------|
|   | Fiscal year ended | Fiscal year ended  |
|   | March 31, 2021    | March 31, 2022     |
| Cash flows from financing activities                        |                   |                    |
| Purchase of treasury shares                                 | (76)              | (1,107,790)        |
| Dividends paid  | (1,633,337)       | (1,768,811)        |
| Repayments of lease liabilities                             | (5,650)           | (5,825)            |
| Net cash provided by (used in) financing activities         | (1,639,065)       | (2,882,427)        |
| Effect of exchange rate change on cash and cash equivalents | 191,475           | 682,526            |
| Net increase (decrease) in cash and cash equivalents        | 8,752,942         | (1,375,868)        |
| Cash and cash equivalents at beginning of period            | 16,083,028        | 24,835,971         |
| Cash and cash equivalents at end of period                  | 24,835,971        | 23,460,102         |