

[Translation]

Notice of Capital Investment at Consolidated Subsidiary in the United States

PMP, a consolidated subsidiary in the United States, is the only manufacturer in North America of Sodium Gluconate and its derivatives, which are used in a variety of applications including concrete admixtures, fertilizers, and food products. PMP has been actively enhancing its production capacity through strategic investments, such as the installation of a new fermenter. In response to the expected continued growth in demand, we are pleased to announce our decision to invest in the installation of an additional crystallizer and related equipment. This initiative is expected to increase our production capability by approximately 30%. We remain fully committed to establishing a robust and stable supply system and reliably meeting the needs of our valued customers.

■ Overview of capital investment

Investment	Addition of another crystallizer and ancillary equipment, etc.
Estimated Investment amount	USD 7,128,000 (Approximately 1.1 billion yen ※Exchange rate: 1USD = 155 JPY)
Financing	Will be funded by cash on hand at PMP
Estimate completion of construction	July 2027 (Scheduled)

■ Financial highlights of PMP Fermentation Products, Inc.

※Data from 「Securities Report for the Fiscal Year ended March 31, 2025.」

(1) Sales	51.8 million USD	(7,917 million JPY)
(2) Ordinary profit	8.3 million USD	(1,274 million JPY)
(3) Net Income	6.0 million USD	(917 million JPY)
(4) Total net assets	50.5 million USD	(7,557 million JPY)
(5) Total assets	56.1 million USD	(8,390 million JPY)

※Exchange Rate for (1),(2), and (3) : 1USD = 152.57 JPY

Exchange Rate for (4) and (5) : 1USD = 149.53 JPY

End